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## STARRS Healthcare Subcommittee

Regular Meeting  
Wednesday, March 10, 2021



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### Agenda & Meeting Objectives

- I. Review Focus Team recommendations for subcommittee membership definitions & organization/system distinctions
- II. Update Healthcare Subcommittee Goal Development Plan via leader progress reports; identify any barriers to success
- III. Review HPP grant requirements & develop workplan for deliverables
- IV. Update subcommittee members on coalition/regional activities, initiatives, & opportunities

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## Review Meeting Minutes

- Last Meeting
  - Wednesday, January 20, 2021
  - Highlights:
    - Reviewed membership update project & shared new Membership Form
      - All members & partners to submit update form by March 31, 2021
    - Established CY2021 Goal Development Plan
    - Approved subcommittee liaison officers
    - Received regional updates
      - COVID-19 response & recovery operations
      - Coalition partner progress & status
- Next Steps
  - Review & approve

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## Announcements Electronic Sign-In

- Developed as alternative attendance tracking tool during virtual meetings
- Includes all regular sign-in sheet fields
  - Name
  - Organization
  - Signature



Subcommittee Electronic Sign-in Sheet

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## Announcements Introductions

- New Members Welcome!

- Introduction

- Name
- Organization/Agency
- Emergency Management Role



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## Announcements Membership Form Update

- Current Status

- Thirty-four (34) entries
  - 28 Healthcare Organizations
  - 6 Partner Organizations

- Next Steps

- Form to remain active
- Entries to become primary subcommittee membership directory March 31, 2021
  - Previous iterations & lists to be discontinued

**STARRS Healthcare Subcommittee Membership Form - 2021**

**Purpose:**

1. Verify and update STARRS Healthcare Subcommittee member roster.
2. Update contact information for STARRS Healthcare Subcommittee membership.
3. Identify members able to assist STARRS Healthcare Subcommittee via a Liaison or Goal Workgroup support role.

**Organization Details**

**Organization Name** \*required  
What is the name of your organization?

**Organization Type** \*required  
Select the description that best fits your organization type.

Healthcare Organization

Partner Organization

**Organization Details**  
Provide an additional organization details such as primary contact or special abilities.

**Membership Details**

**First Name** \*required  
What is your first name?

**Last Name** \*required  
What is your last name?

**Email Address** \*required  
What is your email address?

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## Announcements Subcommittee Intake Form

- Public-facing, standardized method to submit questions/concerns
- Enables tracking & trending of subcommittee & coalition issues via categorization
- Allows follow-up via preferred communication method, as needed

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## Old Business Membership Review Focus Team Update

- Developed membership definitions & details during Feb 22 meeting
- CONOPS – Definitions
  - Healthcare Organization
    - Any organization engaged in the provision of direct healthcare services and treatment to St. Louis community
    - Not required to be licensed by CMS for membership eligibility
    - Not required to be affiliated with system for membership eligibility
  - Partner Organization
    - Organizations or agencies supporting healthcare organizations in St. Louis area
    - Include, but are not limited to Public Health, Emergency Management, & Emergency Medical Services (EMS) agencies
  - Healthcare System
    - Any consortium of healthcare organizations connected via joint management arrangement, contractual agreement, or corporate ownership structure

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## Old Business

### Membership Review Focus Team Update

- CONOPS – Membership
  - STARRS Healthcare Subcommittee roster divided into two (2) categories:
    - Members
    - Partners
  - **Members**
    - Representatives from **Healthcare Organizations** with < fifty percent (50%) attendance
    - Each Member is allocated one (1) vote for regular Subcommittee business decisions
    - Each **Healthcare Organization** may have one (1) voting Member, with delegation as needed
  - **Partners**
    - Partners are representatives from **Healthcare Systems, Partner Organizations, and Healthcare Organizations** without attendance compliance
    - Partners are not allocated any votes for Healthcare Subcommittee business

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## Old Business

### Membership Review Focus Team Update

- Next Steps
  - Discussion, questions, clarification
  - Integrate consensus outcomes into updated *Healthcare Subcommittee Charter*

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## Goal Development Plan Reports I – Membership & Recruitment

- Workgroup Highlights
  - MO DHSS shared CMS provider list for MO Region C
  - Reconciling previous membership lists with CY2021 form entries
  - Coordinated Focus Team to develop membership definitions
- Upcoming Activities
  - Coordinating with workgroup to
    - Complete membership data review
    - Develop DRAFT Healthcare Subcommittee “one-pager”

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## Goal Development Plan Reports I – Membership & Recruitment

- Challenges or Barriers
  - None reported
- Next Meeting
  - TBD

Goal 1	Cultivate an inclusive healthcare subcommittee that is reflective of the St. Louis community and includes representation from all provider/facility types.		
	Description	Deadline	Completion
Objective 1A	Coordinate with local/state partners to identify applicable healthcare organizations and facilities within subcommittee geographic scope.	31-May	26 - 50%
Objective 1B	Review, verify, and update current subcommittee membership roster.	31-May	26 - 50%
Objective 1C	Develop healthcare subcommittee one-page summary sheet with membership responsibilities, benefits, enrollment details, and FAQs.	31-May	0 - 25%
Objective 1D	Distribute subcommittee summary sheet to all eligible healthcare organizations.	30-Jun	0 - 25%
Objective 1E	Monitor membership expansion and healthcare facility representation; revise strategy for Goal 1 achievement if/as required.	31-Dec	0 - 25%
Objective 1F	Update contact information for all current and new subcommittee members.	30-Jun	26 - 50%

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## Goal Development Plan Reports

### 2 – Support Technology

- Workgroup Highlights
  - Re-scoped goal to focus on membership interface gaps & technology solution implementation
    - Regional exec leadership engagement initiatives to be resolved via Coalition Committee
- Upcoming Activities
  - Coordinating with workgroup to define survey scope & parameters
    - Survey to include solution features & ranking/prioritization options

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## Goal Development Plan Reports

### 2 – Support Technology

- Challenges or Barriers
  - None reported
- Next Meeting
  - TBD

Goal 2	Implement healthcare subcommittee membership support technology to resolve identified interface gaps.		
	Description	Deadline	Completion
Objective 2A	Develop and distribute electronic survey to determine and rank specific membership portal needs/features.	31-May	0 - 25%
Objective 2B	Analyze and report membership portal survey results within during May meeting.	30-Jun	0 - 25%
Objective 2C	Identify potential portal solutions that support/resolve critical needs, as defined by survey results.	30-Jun	0 - 25%
Objective 2D	Establish portal solution for subcommittee membership and verify resolution of critical gaps.	30-Sep	0 - 25%

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## Goal Development Plan Reports

### 3 – Subcommittee Reports

- Workgroup Highlights
  - Coordinated with HCC leaders to assess existing reporting systems for potential goal applicability
    - Determined current coalition reporting systems not ideal for Healthcare Subcommittee goal purposes
- Upcoming Activities
  - Coordinating with workgroup to
    - Develop subcommittee semiannual report outline
    - Determine datasets for potential inclusions in report dashboard

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## Goal Development Plan Reports

### 3 – Subcommittee Reports

- Challenges or Barriers
  - Absence of historical data & regional precedent
- Next Meeting
  - TBD

Goal 3	Elevate healthcare subcommittee visibility and accountability via production of semiannual reports.		
	Description	Deadline	Completion
Objective 3A	Coordinate with HCC Coordinator and partner subcommittee chairs to identify content/data to maximize report utility and relevance.	31-May	26 - 50%
Objective 3B	Develop DRAFT report outline and dashboard for review/approval by appropriate regional partners/leaders.	31-May	0 - 25%
Objective 3C	Distribute initial subcommittee report to full membership and designated partner recipients.	30-Jun	0 - 25%
Objective 3D	Incorporate applicable report revisions/improvements and distribute annual report to all recipients.	31-Dec	0 - 25%

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## Goal Development Plan Reports

### 4 – Subcommittee Administration

- Workgroup Highlights
  - Coordinated with HCC leaders & regional partners to commence “in-scope” document review
- Upcoming Activities
  - Coordinating with workgroup to
    - Establish review workplan & issue review assignments/deadlines
    - Complete revision & synergy updates

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## Goal Development Plan Reports

### 4 – Subcommittee Administration

- Challenges or Barriers
  - Multiple documents with variable ownership & updates
- Next Meeting
  - TBD

Goal 4	Optimize healthcare subcommittee management via revision/alignment of applicable Charters, Bylaws, and other administrative materials.		
	Description	Deadline	Completion
Objective 4A	Verify all applicable documents are included in subcommittee review/revision scope.	30-Jun	26 - 50%
Objective 4B	Review current subcommittee Charter; document recommended edits and submit revised version to subcommittee for review/approval.	30-Jun	0 - 25%
Objective 4C	Coordinate with HCC Coordinator and ESF-8 Committee Chairs to strengthen alignment of approved Healthcare Subcommittee Charter with applicable coalition/STARRS administrative documents; support revision as appropriate.	30-Sep	0 - 25%
Objective 4D	Verify all applicable coalition and healthcare subcommittee management materials are aligned for optimal administrative coordination for upcoming year.	31-Dec	0 - 25%

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## Goal Development Plan Reports Conclusion

- Next Steps – Subcommittee
  - Discussion, questions, clarification
    - Trending towards better processes & outcomes?
    - Course correction required?
  - Update Plan with objective progress reports
- Next Steps – Goal Leaders
  - Schedule workgroup meetings to advance tasks & projects
    - March & April
  - Submit monthly progress reports via electronic *Report Form*

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## Workgroup Reports Pediatric Surge Planning

- Workgroup Highlights
  - Children & Youth in Disasters (CYID) committee planning virtual pediatric conference Q3 or Q4 2021
- Upcoming Activities
  - Pediatric Surge Planning has not met due to COVID activities
- Challenges or Barriers
  - None to report
- Next Meeting
  - June 1, 2021

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## Coalition Partner Updates Public Health

- Sector Highlights
  - Continuing mass COVID-19 vaccination efforts per jurisdiction & aligned to tier groups
- Upcoming Activities
  - Mass vaccination clinics
- Challenges
  - Limited number of available vaccine statewide causing delays in distribution of vaccine to general public in a timely manner
- Next Meeting
  - March 15, 2021

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## Coalition Partner Updates EMS

- Sector Highlights
- Upcoming Activities
- Challenges
- Next Meeting

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## Coalition Partner Updates Emergency Management

- [Sector Highlights](#)
- [Upcoming Activities](#)
- [Challenges](#)
- [Next Meeting](#)

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## Coalition Partner Updates EMResource

- [Sector Highlights](#)
- [Upcoming Activities](#)
- [Challenges](#)
- [Next Meeting](#)

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## Coalition Partner Updates Interoperable Communication

- Sector Highlights
- Upcoming Activities
- Challenges
- Next Meeting

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## New Business HPP Annex Development Plan

- Current Status
  - Two (2) hazard-specific annexes to Regional Response Plan due during CY2021
    - Infectious Disease
    - Burn
  - Commenced annex development planning
- Next Steps
  - Review specific requirements & deliverables for each annex
  - Establish interorganizational & interdisciplinary focus team to develop annex outlines

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## Regional Initiatives Complex Coordinated Terrorist Attack (CCTA)

- Program Highlights
  - Virtual TTX facilitated March 2, 2021
    - Included participants across industries & municipalities
- Upcoming Activities
  - Virtual FE scheduled during Q2 2021
    - Progressive incident building upon successes & outcomes from TTX

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## Regional Initiatives Healthcare Coalition & SMOC

- Coalition Committee Highlights
  - Last meeting February 19, 2021
  - Reviewed grant deliverables
  - Discussed next steps for Chempack Response Plan
- Upcoming Activities
  - Continue coordination with appropriate partners
- Next Meeting
  - March 19, 2021

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## Training & Exercise Subcommittee Report

- Subcommittee Highlights
  - March meeting cancelled
  
- Upcoming Regional Opportunities
  - CCTA Virtual FE scheduled during Q2 2021

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## Training & Exercise Organizational Opportunities

- Upcoming Training & Drill/Exercise Opportunities

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## Grant Funding Update UASI, HPP, & PHEP

- Current Status
  
- Next Steps

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## Regulatory/Accreditation Survey Updates Member Experience

- SSM Lake St. Louis Hospital
  
- St. Luke's Hospital
  
- BJC West County Hospital

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## Regulatory/Accreditation Survey Updates TJC EM Standard Review Panel Opportunity

- Purpose
  - Develop & critique new EM chapter standards & Elements of Performance
  - Discuss EM survey strategies & methodology with TJC leadership
    - Surveyor expertise & qualifications
    - EM performance metric integration
- Current Status
  - Three (3) phases of new EM standards review complete
  - One (1) survey methodology workshop conducted
- Next Steps
  - Members encouraged to report survey experiences, including gaps & strengths
  - J. Campbell to share approved details with TJC for review & consideration towards process improvement

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## Open Discussion

- Topics missed?
- Good for the order?
- Celebrations & shoutouts?



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## Resources & Literature ASPR TRACIE

- The Express – Feb 2021
  - Monoclonal antibody services
  - Healthcare communication vulnerabilities
    - Nashville bombing
  - Critical Infrastructure Protection
- Designated COVID-19 Hospitals & Lessons Learned
  - Explores challenges & outcomes of being designated facility within health system



### Designated COVID-19 Hospitals: Case Studies and Lessons Learned



Health systems and communities across the U.S. have experienced resource shortages in response to the COVID-19 pandemic. One strategy has been to designate a facility within the system or area to exclusively treat confirmed COVID-19 patients. This designation may help coordinate care, optimize resource utilization, and protect non-COVID-19 patients and healthcare workers.<sup>11</sup>

This document does not discuss the pros and cons of designating a COVID-19 hospital. There was unanimous agreement among the facilities interviewed that designating one hospital within the health system or community was ideal for their circumstances and helped focus COVID-19 care and expertise, personal protective equipment (PPE), and processes/standardized care in one location. It is important to note, however, that this model was applied when a healthcare system had multiple hospitals in a geographic area and could ensure that others could provide emergency and other services without risk to the community. The volume of COVID-19 cases also needed to be high enough to justify continued dedication of the facility. The following summary of the lessons learned and key planning considerations are relevant to all hospitals designating units for COVID-19 care.

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## Action Item Review

- Meeting Action Items

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## Next Meeting

- STARRS Healthcare Subcommittee Meeting
  - Wednesday, May 12, 2021
  - 0930 – 1100 hours
  - Microsoft Teams

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## THANK YOU!!



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